

HRA REVISED BUDGET 2013/14 AND BASE BUDGET 2014/15 BY DIVISION

APPENDIX F

HOUSING REVENUE ACCOUNT	2013/14 £'000	Inflation & Adjustments £'000	Commitments £'000	Financing & Inv. Prog. £'000	Rents & Income Gen. £'000	Savings £'000	2014/15 £'000
Customer Experience	1,873	13	–	–	–	(94)	1,792
Finance and Corporate Services	145,230	1,098	1,038	6,896	–	(3,098)	151,164
Specialist Housing Services	(37,286)	255	726	–	(4,954)	(220)	(41,479)
Chief Executive's	1,172	7	–	–	–	(59)	1,120
Community Engagement	2,129	16	–	–	–	(80)	2,065
Maintenance and Compliance	46,820	967	2,489	–	–	(1,419)	48,857
Operations	(173,742)	429	200	–	(3,307)	(892)	(177,312)
Major Works	1,606	20	–	–	–	(31)	1,595
Heating Account	12,198	–	–	–	–	–	12,198
<b>TOTAL</b>	<b>0</b>	<b>2,805</b>	<b>4,453</b>	<b>6,896</b>	<b>(8,261)</b>	<b>(5,893)</b>	<b>0</b>

CUSTOMER EXPERIENCE	2013/14 £'000	Inflation & Adjustments £'000	Commitments £'000	Financing & Inv. Prog. £'000	Rents & Income Gen. £'000	Savings £'000	2014/15 £'000
<b>Expenditure:</b>							
Employees	1,305	13	–	–	–	–	1,318
Running Costs	601	–	–	–	–	(94)	507
Responsive Repairs/Heating Repairs	2	–	–	–	–	–	2
Corporate Support Costs/SLAs	40	–	–	–	–	–	40
<b>Sub-total</b>	<b>1,948</b>	<b>13</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>(94)</b>	<b>1,867</b>
<b>Income:</b>							
Recharges	(75)	–	–	–	–	–	(75)
<b>Sub-total</b>	<b>(75)</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>(75)</b>
<b>TOTAL</b>	<b>1,873</b>	<b>13</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>(94)</b>	<b>1,792</b>

<b>FINANCE AND CORPORATE SERVICES</b>	<b>2013/14 £'000</b>	<b>Inflation &amp; Adjustments £'000</b>	<b>Commitments £'000</b>	<b>Financing &amp; Inv. Prog. £'000</b>	<b>Rents &amp; Income Gen. £'000</b>	<b>Savings £'000</b>	<b>2014/15 £'000</b>
<b>Expenditure:</b>							
Employees	1,646	26	–	–	–	–	<b>1,672</b>
Running Costs	3,836	433	1,038	–	–	(280)	<b>5,027</b>
Thames Water Charges	12,726	636	–	–	–	–	<b>13,362</b>
Contingency/Contribution to Reserves	3,475	–	–	–	–	(2,000)	<b>1,475</b>
Contribution to Investment Programme	5,332	–	–	4,500	–	–	<b>9,832</b>
Landlord Commitments	7,400	–	–	–	–	–	<b>7,400</b>
Planned Maintenance	7,394	111	–	–	–	–	<b>7,505</b>
Corporate Support Costs/SLAs	17,315	–	–	–	–	(818)	<b>16,497</b>
Depreciation	49,874	–	–	1,396	–	–	<b>51,270</b>
Financing Costs	30,856	–	–	1,000	–	–	<b>31,856</b>
Tenant Man. Organisation Allowances	300	4	–	–	–	–	<b>304</b>
<b>Sub-total</b>	<b>140,154</b>	<b>1,210</b>	<b>1,038</b>	<b>6,896</b>	<b>–</b>	<b>(3,098)</b>	<b>146,200</b>
<b>Income:</b>							
Rents – Dwellings	7,983	–	–	–	–	–	<b>7,983</b>
Commission Receivable	(2,241)	(112)	–	–	–	–	<b>(2,353)</b>
Interest on Balances	(136)	–	–	–	–	–	<b>(136)</b>
Recharges	(530)	–	–	–	–	–	<b>(530)</b>
<b>Sub-total</b>	<b>5,076</b>	<b>(112)</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>4,964</b>
<b>TOTAL</b>	<b>145,230</b>	<b>1,098</b>	<b>1,038</b>	<b>6,896</b>	<b>–</b>	<b>(3,098)</b>	<b>151,164</b>

<b>SPECIALIST HOUSING SERVICES</b>	<b>2013/14</b>	<b>Inflation &amp; Adjustments</b>	<b>Commitments</b>	<b>Financing &amp; Inv. Prog.</b>	<b>Rents &amp; Income Gen.</b>	<b>Savings</b>	<b>2014/15</b>
	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
<b>Expenditure:</b>							
Employees	5,833	233	347	–	–	–	6,413
Running Costs	2,315	–	159	–	–	–	2,474
Thames Water Charges	31	2	–	–	–	–	33
Grounds Maintenance/Estate Cleaning	121	1	–	–	–	–	122
Responsive Repairs/Heating Repairs	6,653	48	–	–	–	(220)	6,481
Planned Maintenance	394	(14)	–	–	–	–	380
Corporate Support Costs/SLAs	4,217	–	75	–	–	–	4,292
Financing Costs	43	–	–	–	–	–	43
Tenant Man. Organisation Allowances	2,517	(15)	–	–	–	–	2,502
<b>Sub-total</b>	<b>22,124</b>	<b>255</b>	<b>581</b>	<b>–</b>	<b>–</b>	<b>(220)</b>	<b>22,740</b>
<b>Income:</b>							
Rents – Dwellings	(20,317)	–	–	–	473	–	(19,844)
Rents – Non-Dwellings	(4,868)	–	–	–	(100)	–	(4,968)
Heating/Hot Water Charges	(1,025)	–	–	–	73	–	(952)
Tenant Service Charges	(2,054)	–	–	–	71	–	(1,983)
Thames Water Charges	(1,011)	–	–	–	2	–	(1,009)
Commission Receivable	(565)	–	145	–	–	–	(420)
Leaseholders – Major Works	(6,530)	–	–	–	(3,470)	–	(10,000)
Leaseholders – Service Charges	(15,850)	–	–	–	(1,500)	–	(17,350)
Interest on Balances	(175)	–	–	–	–	–	(175)
Commercial Property Rents	(6,664)	–	–	–	–	–	(6,664)
Fees and Charges	(78)	–	–	–	(50)	–	(128)
Capitalisation	(87)	–	–	–	(453)	–	(540)
Recharges	(186)	–	–	–	–	–	(186)
<b>Sub-total</b>	<b>(59,410)</b>	<b>–</b>	<b>145</b>	<b>–</b>	<b>(4,954)</b>	<b>–</b>	<b>(64,219)</b>
<b>TOTAL</b>	<b>(37,286)</b>	<b>255</b>	<b>726</b>	<b>–</b>	<b>(4,954)</b>	<b>(220)</b>	<b>(41,479)</b>

<b>CHIEF EXECUTIVE'S</b>	<b>2013/14</b>	<b>Inflation &amp; Adjustments</b>	<b>Commitments</b>	<b>Financing &amp; Inv. Prog.</b>	<b>Rents &amp; Income Gen.</b>	<b>Savings</b>	<b>2014/15</b>
	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
<b>Expenditure:</b>							
Employees	1,014	29	–	–	–	–	<b>1,043</b>
Running Costs	343	(16)	–	–	–	(59)	<b>268</b>
Corporate Support Costs/SLAs	1	–	–	–	–	–	<b>1</b>
<b>Sub-total</b>	<b>1,358</b>	<b>13</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>(59)</b>	<b>1,312</b>
<b>Income:</b>							
Capitalisation	(186)	(6)	–	–	–	–	<b>(192)</b>
<b>Sub-total</b>	<b>(186)</b>	<b>(6)</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>(192)</b>
<b>TOTAL</b>	<b>1,172</b>	<b>7</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>(59)</b>	<b>1,120</b>

<b>COMMUNITY ENGAGEMENT</b>	<b>2013/14</b>	<b>Inflation &amp; Adjustments</b>	<b>Commitments</b>	<b>Financing &amp; Inv. Prog.</b>	<b>Rents &amp; Income Gen.</b>	<b>Savings</b>	<b>2014/15</b>
	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
<b>Expenditure:</b>							
Employees	962	(11)	–	–	–	(41)	<b>910</b>
Running Costs	836	21	–	–	–	(13)	<b>844</b>
Responsive Repairs/Heating Repairs	400	6	–	–	–	(26)	<b>380</b>
<b>Sub-total</b>	<b>2,198</b>	<b>16</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>(80)</b>	<b>2,134</b>
<b>Income:</b>							
Fees and Charges	(10)	–	–	–	–	–	<b>(10)</b>
Capitalisation	(59)	–	–	–	–	–	<b>(59)</b>
<b>Sub-total</b>	<b>(69)</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>(69)</b>
<b>TOTAL</b>	<b>2,129</b>	<b>16</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>(80)</b>	<b>2,065</b>

<b>MAINTENANCE AND COMPLIANCE</b>	<b>2013/14</b>	<b>Inflation &amp; Adjustments</b>	<b>Commitments</b>	<b>Financing &amp; Inv. Prog.</b>	<b>Rents &amp; Income Gen.</b>	<b>Savings</b>	<b>2014/15</b>
	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
<b>Expenditure:</b>							
Employees	5,671	433	–	–	–	(120)	<b>5,984</b>
Running Costs	2,500	14	–	–	–	(200)	<b>2,314</b>
Responsive Repairs/Heating Repairs	41,871	538	2,489	–	–	(1,099)	<b>44,525</b>
Corporate Support Costs/SLAs	691	–	–	–	–	–	<b>691</b>
<b>Sub-total</b>	<b>51,459</b>	<b>985</b>	<b>2,489</b>	<b>–</b>	<b>–</b>	<b>(1,419)</b>	<b>53,514</b>
<b>Income:</b>							
Fees and Charges	(35)	–	–	–	–	–	<b>(35)</b>
Capitalisation	(4,604)	(18)	–	–	–	–	<b>(4,622)</b>
<b>Sub-total</b>	<b>(4,639)</b>	<b>(18)</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>(4,657)</b>
<b>TOTAL</b>	<b>46,820</b>	<b>967</b>	<b>2,489</b>	<b>–</b>	<b>–</b>	<b>(1,419)</b>	<b>48,857</b>

<b>OPERATIONS</b>	<b>2013/14</b>	<b>Inflation &amp; Adjustments</b>	<b>Commitments</b>	<b>Financing &amp; Inv. Prog.</b>	<b>Rents &amp; Income Gen.</b>	<b>Savings</b>	<b>2014/15</b>
	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
<b>Expenditure:</b>							
Employees	10,517	221	–	–	–	(10)	<b>10,728</b>
Running Costs	10,875	17	200	–	–	(692)	<b>10,400</b>
Thames Water Charges	65	3	–	–	–	–	<b>68</b>
Grounds Maintenance/Estate Cleaning	14,658	168	–	–	–	(190)	<b>14,636</b>
Responsive Repairs/Heating Repairs	696	20	–	–	–	–	<b>716</b>
Corporate Support Costs/SLAs	10	–	–	–	–	–	<b>10</b>
<b>Sub-total</b>	<b>36,821</b>	<b>429</b>	<b>200</b>	<b>–</b>	<b>–</b>	<b>(892)</b>	<b>36,558</b>
<b>Income:</b>							
Rents – Dwellings	(177,561)	–	–	–	(3,383)	–	<b>(180,944)</b>
Heating/Hot Water Charges	(8,560)	–	–	–	125	–	<b>(8,435)</b>
Tenant Service Charges	(11,567)	–	–	–	385	–	<b>(11,182)</b>
Thames Water Charges	(11,755)	–	–	–	(384)	–	<b>(12,139)</b>
Fees and Charges	(1,120)	–	–	–	(50)	–	<b>(1,170)</b>
<b>Sub-total</b>	<b>(210,563)</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>(3,307)</b>	<b>–</b>	<b>(213,870)</b>
<b>TOTAL</b>	<b>(173,742)</b>	<b>429</b>	<b>200</b>	<b>–</b>	<b>(3,307)</b>	<b>(892)</b>	<b>(177,312)</b>

